

DD/A Registry
22-3619

DD/A Registry
File Training

34 JUN 1977

MEMORANDUM FOR: Deputy Director of Central Intelligence
FROM: John F. Blake
Deputy Director for Administration
SUBJECT: Update on the Center for the Study of
Intelligence of the Office of Training
REFERENCE: Memo to DDA from DDCI, dated 7 June 1977,
Subject: Studies in Intelligence
(ER 77-7718/1) (DDA Registry 77-3222)

1. In response to your request for information about the Center for the Study of Intelligence, its present program continues to be a combination of in-depth studies on the methodologies and practices of intelligence, and topical seminars addressing various vexing issues of intelligence practice today. Operating under the guidance of a Board of Advisors representative of all elements of CIA, the Center has now published nine intelligence monographs (the studies performed by "Intelligence Fellows" temporarily assigned to the Center) and 17 seminar reports. These have been generally well received in the Agency and have begun to establish a sound reputation for the Center as a useful contributor to the written record of the intelligence profession.

2. Having just completed a four-man team study on the estimate process, Fellows are presently working on the materials for a university course in intelligence and the human source factor in SALT verification. Two additional monographs are being readied for publication. New Fellows and new projects are being actively sought; an Employee Bulletin was issued in March; and a suggested program of studies for 1977 was circulated to the Board of Advisors and to prospective Fellows. Three projects, all self-initiated, are currently being evaluated by the Center. One major difficulty that the Center has had in its short two-and-one-half-year existence is finding a way to regularize the mechanism for attracting Fellows. While the Center's reputation is now beginning to attract some bright and ambitious officers with innovative ideas, it has had to rely on active solicitation by its Director for most of its Fellows and frequently has taken those who are temporarily unassigned.

SUBJECT: Update on the Center for the Study of Intelligence
of the Office of Training

3. Another Fellow at the Center is the former coordinator of seminars who is now acting as the Center's Director. (The permanent Director was detailed in April to a special project developing analyst training which is scheduled for completion in November 1977.) The Center is now seeking a Fellow to handle the seminar program and has lined up well over 20 seminar topics involving areas of Agency activity in all four Directorates.

4. As you are aware, the Center has been very active in pursuing the topic of Creativity, Controls, and Ethics as an adjunct of its seminar program. After the publication of the reports on the two original seminars, the Center has worked closely with the course directors for the Senior Seminar and the two Midcareer Courses held since, where the topic has been aired. In addition, the Center has attempted to monitor the Directorate discussions of this subject. The workload of the Center is such that a full-time Fellow is needed to handle this topic alone if there is a desire to continue its pursuit.

cc/ John F. Blake

John F. Blake

Distribution:

Orig & 1 - Addressee

1 - ER

2 - DDA ✓ *cc/ John F. Blake* Subject

SUBJECT: Update on the Center for the Study of Intelligence
of the Office of Training

[REDACTED] STATINTL

ORIGINATOR:

[REDACTED]
Harry E. Fitzwater
Director of Training

DATE:

21 JUN 1977

OTR Registry
77-77138

DD/A Registry
77-3322

7 June 1977

MEMORANDUM FOR: Deputy Director for Administration
SUBJECT : Studies in Intelligence
REFERENCE : DDA Memorandum of 22 May 1977, Same Subject.

STATINTL

STATINTL

1. I have reviewed your proposal in reference with Mr. [REDACTED] Chairman of the Board of Editors of Studies in Intelligence. He has advised me of the Board's action on this proposal in February. I believe there is merit in the Board's view that the Editor not be subordinated to the OTR Center for Policy Studies and that his primary office be located at Headquarters.
2. At the same time, I endorse the Board's conclusion that there should be close cooperation between Studies and the Center. The Editor of Studies and the Director of the Center should assure that this collaboration is effected.
3. I would like to get an up-date soon on the current status of the Center - its program, plans, staffing, etc. Please ask the Director to prepare a brief report covering these matters for me.

STATINTL

[REDACTED]
E. H. Knoche
Deputy Director of Central Intelligence

Attachment:
Memo (DD/A 77-2855)
dtd 22 May 1977

STATINTL

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DD/A Registry

File

Training

Deputy Director of
Central Intelligence

25X1A

[REDACTED] ILLEGIB

Att: DDA 77-3222

Hank:

I am in receipt of your memorandum of
7 June concerning the organizational location of
the editor of Studies in Intelligence.

While there is no urgency to the matter,
Harry Fitzwater and myself would appreciate the
opportunity of sitting down with you sometime to
discuss this matter.

/s/ Jack Blake
John F. Blake

cc: DTR

STATINTL Deputy Director for Administration

[REDACTED] 14 Jun 77

DDA:JFBlake:kmg (14 Jun 77)

Distribution:

Orig RS - DDCI w/cy of Att

1 - ER w/cy of Att

1 - DTR w/cy of Att

X - DDA Subject w/cy of Att

1 - DDA Chrono

1 - JFB Chrono

DDA 77-3222: Memo dtd 7 Jun 77 to DDA fr DDCI, subj: Studies in Intelligence

25X1A

Acting Director of Training
[REDACTED]

Att: DDA 77-3222

Don:

Please note the tasking given in paragraph
3 of the attached memorandum to me from the DDCI.
I would appreciate your expeditious attention to
this matter.

ILLEGIB

/s/ Jack Blake

John F. Blake

STATINTL

Deputy Director for Administration
[REDACTED]

14 Jun 77

DDA:JFB:kmg (14 Jun 77)

Distribution:

Orig RS - Acting DTR w/Orig of Att + ref (DDA 77-2855)

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1 - DDA Chrono

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DDA 77-3222: Memo dtd 7 Jun 77 to DDA fr DDCI, subj: Studies in Intelligence

DDA 77-2855: Memo dtd 22 May 77 to DDCI fr DDA, same subj

Executive Registry

77-7718/1

DD/A Registry

77-3222

7 June 1977

MEMORANDUM FOR: Deputy Director for Administration
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REFERENCE : DDA Memorandum of 22 May 1977, Same Subject.

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*DD/A Registry
File 77-2855*

DD/A Registry
77-2855

22 MAY 1977

MEMORANDUM FOR: Deputy Director of Central Intelligence
 FROM: John F. Blake
 Deputy Director for Administration
 SUBJECT: Studies in Intelligence

1. Action Requested: This memorandum requests your approval to realign the administrative arrangements for the publication Studies in Intelligence.

STATINTL
 STATINTL

2. Background: The staffing, supervisory arrangement, and administrative support for Studies in Intelligence have undergone considerable evolution since the periodical was started in 1955. At the present time, [REDACTED], the editor, while carried on the OTR table of organization, reports under a loose arrangement to the Editorial Board. Three of the current Board members, including the Chairman, [REDACTED] are retired annuitants. The impetus for suggesting a change primarily derives from the Director's concern with the use of retirees.

3. A recent survey revealed that many readers of the publication believe the Editorial Board should include younger active-duty staff members to make the publication more relevant to today's intelligence issues. Additionally, the survey found a general consensus that Studies could be a better publication with more systematic planning and management.

4. Since it may be necessary to dispense with the services of retired annuitants on the Studies in Intelligence Editorial Board, an excellent alternative would be to resubordinate this activity to the OTR Center for the Study of Intelligence. Since the Center was started two years ago, a number of the articles in Studies have been produced by fellows assigned to the Center. This is a natural relationship, as Studies provides an effective and convenient mechanism for disseminating the results of the Center's research program. The proposed shift would have a further advantage in permitting the editor of Studies to undertake additional editorial work for the Center thereby providing better utilization of his services.

SUBJECT: Studies in Intelligence

5. Recommendation: It is recommended that Studies in Intelligence and the editor, [REDACTED] be placed under the Center for the Study of Intelligence and that the Editorial Board continue to provide substantive guidance to the publication. If you agree with this recommendation, the retired members of the Board will be appropriately informed of the changes and will be provided an expression of our appreciation for their contributions in making the Studies a successful publication.

STATINTL

[Signature]
John F. Blake

John F. Blake

APPROVED: /S/
Deputy Director of Central Intelligence

DISAPPROVED:
Deputy Director of Central Intelligence

DATE: 5/25/77

Distribution:

Orig - Return to DDA
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*Retyped in
c/DDA
5/19/77*

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Deputy Director of Central Intelligence

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